



Sustainability & the Built Environment

CPG CORPORATION





Gavin Chan,
Head of Sustainability, CPG Corporation
Senior Vice President, CPG Consultants



Geotechnical Engineer by training
Community Volunteer
Butterfly Enthusiast
Cycles Everywhere
Adjunct Lecturer

Engineers



What my friends think I do



What my customer thinks I do



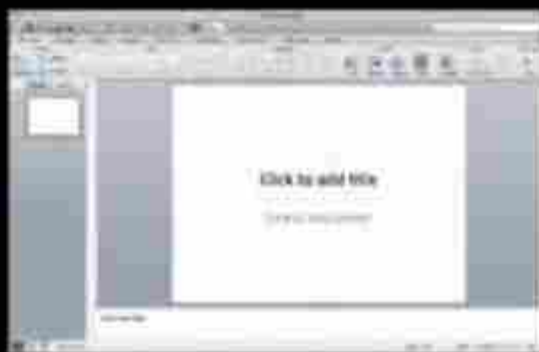
What society thinks I do



What my parents think I do

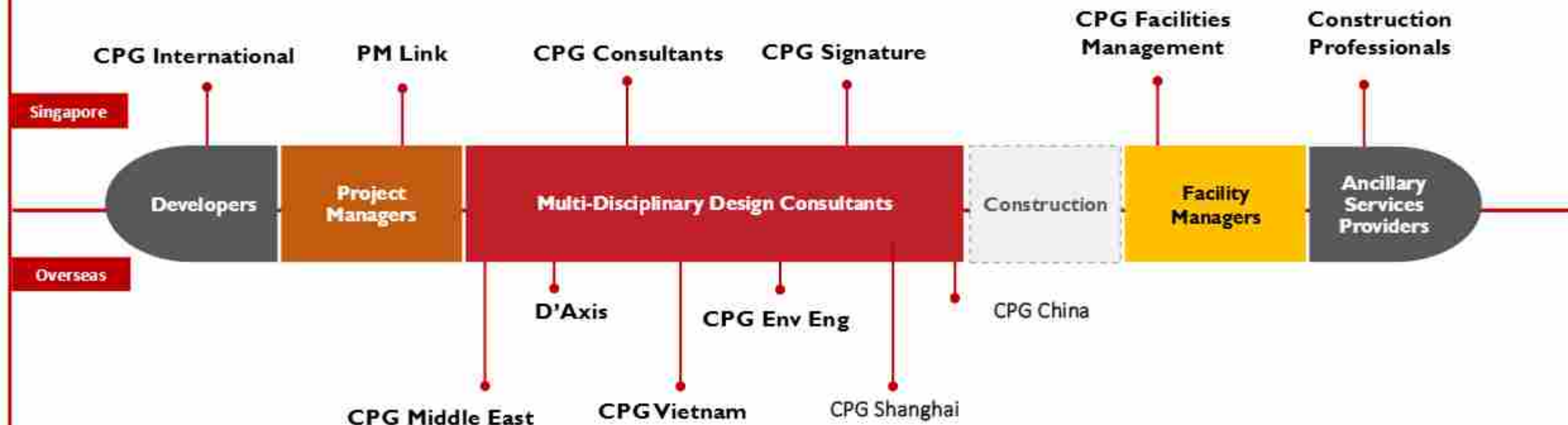


What I think I do



What I really do

CPG Group of Companies



HQ in Singapore **12** overseas offices,
1,500 employees worldwide
Completed projects in more
than **30** countries

CPG Corporation is one of the leading providers of infrastructure and building management and consultancy services in Asia Pacific.

We design integrated solutions covering multi-disciplinary architecture and engineering consultancy to project and construction management.



Talent Statistics



*As of 30 Jun 2023

President*s Design Award, Design of the Year

PRESIDENT*S
DESIGN AWARD
SINGAPORE



2023 | State Courts Towers



2015 | National Gallery Singapore



2013 | Gardens by the Bay



2011 | Khoo Teck Puat Hospital



2008 | National Museum



Changi Airport Terminal 3, Singapore



Khoo Teck Puat Hospital, Singapore



Gardens by the Bay, Singapore

LOCALLY RECOGNISED. GLOBALLY ACCLAIMED.

OVER 500 AWARDS IN OUR
PORTEOLIO AND COUNTING

President's Design Award
National Gallery Singapore,
Singapore (Design of the Year)

Gardens by the Bay, Singapore
(Design of the Year)

Khoo Teck Puat Hospital,
Singapore (Design of the Year)

National Museum of Singapore,
Singapore (Design of the Year)

UNESCO World Heritage Site

Singapore Botanic Gardens,
Singapore

Royal Institute of British Architects (RIBA) International Design Award
Solaris, Singapore
Gardens by the Bay, Singapore

Thea Award
Gardens by the Bay, Singapore
(Outstanding Achievement)

Stephen R. Kellert Biophilic Design Award
Khoo Teck Puat Hospital,
Singapore

World Architecture Festival
Gardens by the Bay, Singapore
(World Building of the Year)

British Expertise International Awards
Gardens by the Bay, Singapore
(Outstanding International Design Project)

International Society of City and Regional Planners Awards
Kallang Riverside Development,
Singapore (Second Prize)

URA Architectural Heritage Awards
National Gallery Singapore,
Singapore

Chek Jawa Visitor Centre,
Singapore

BCA Green Mark Awards (Platinum)
National Centre for Infectious Diseases, Singapore

Singapore Polytechnic School of Business and Aerospace Hub, Singapore

Interpol Global Complex for Innovation, Singapore

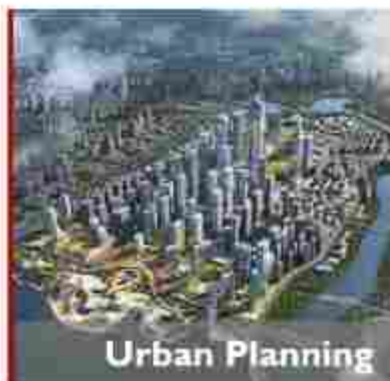
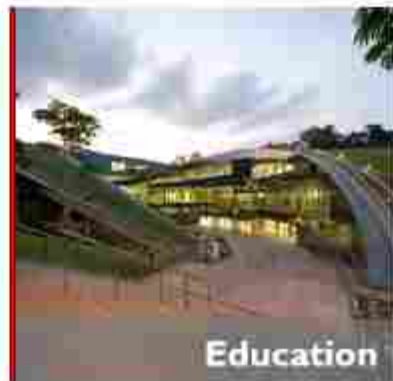
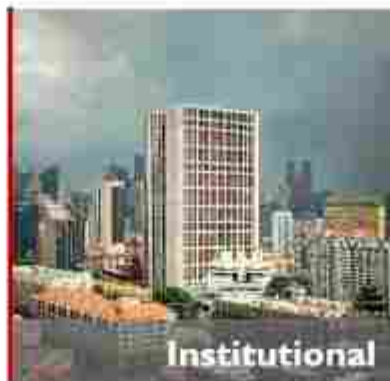
NTU The Hive, Singapore
Solaris, Singapore

State Courts (Building & Data Centre), Singapore

Design & Health International Academy Awards
Khoo Teck Puat Hospital,
Singapore (International Health Project Above 40,000sqm)

National Centre for Infectious Diseases, Singapore (International Health Project Over 40,000 sqm)

Our Works





CHANGI AIRPORT T1,2,3

One of the most widely acclaimed airports in the world, the airport is easily Singapore's pride and joy development, gaining international recognition across the globe.



GARDENS BY THE BAY

2013 President's Design Award Winner

In collaboration with Grant Associates & Wilkinson Eyre Architects

The fantasy land evoked by the giant Supertrees, Cloud Forest and Flower Dome Conservatories has been transformed into reality, realising Singapore's vision of having a full fledged waterfront garden right in the heart of the city.



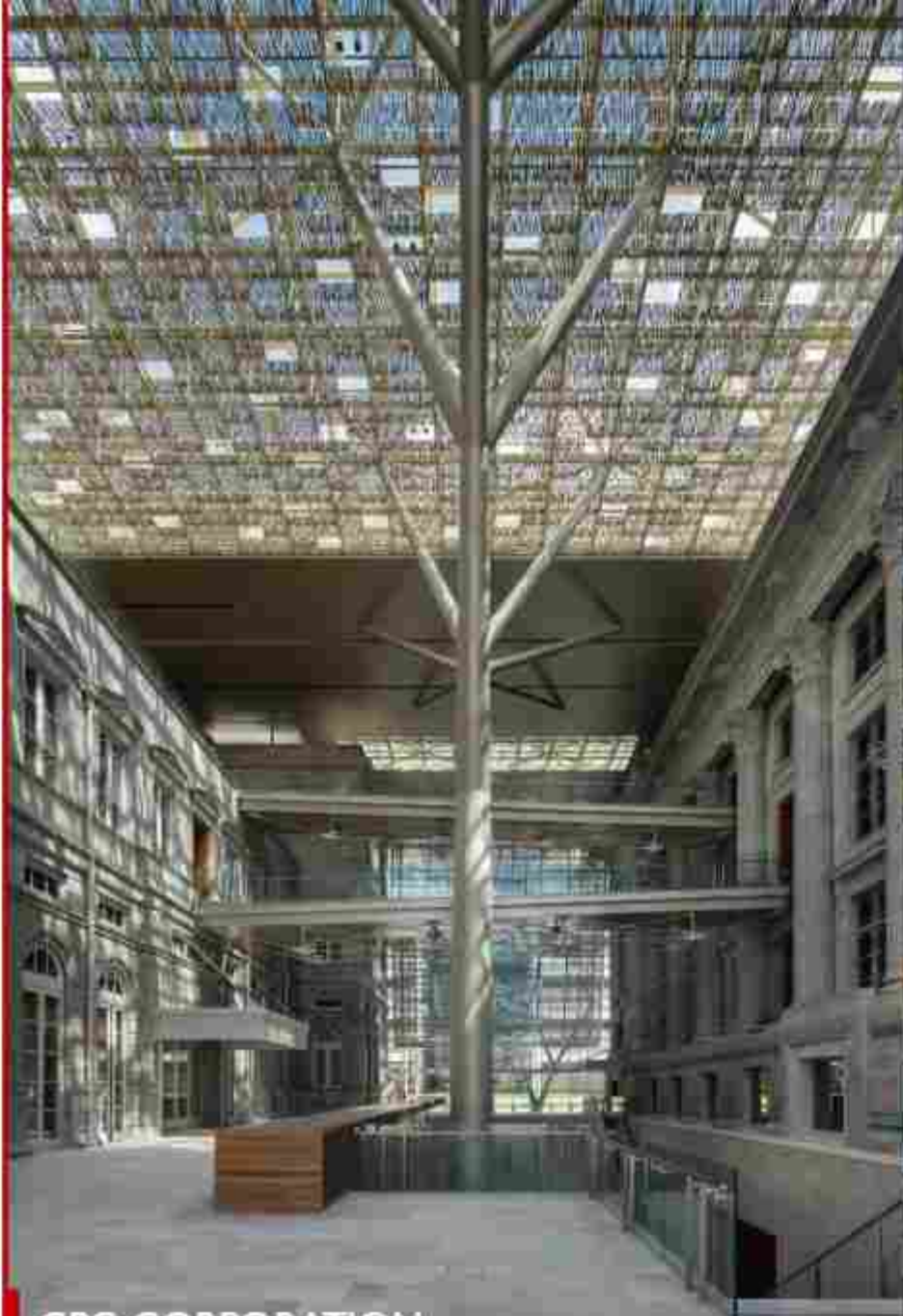
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KHOO TECK PUAT HOSPITAL

2011 President's Design Award Winner

The design harmoniously brings together the elements of accessibility, comfort and convenience. Believing that patients would recover in a healing environment, KTPH was built with the vision of being a hospital in a garden and a garden in a hospital and this has influenced every aspect of the hospital planning.



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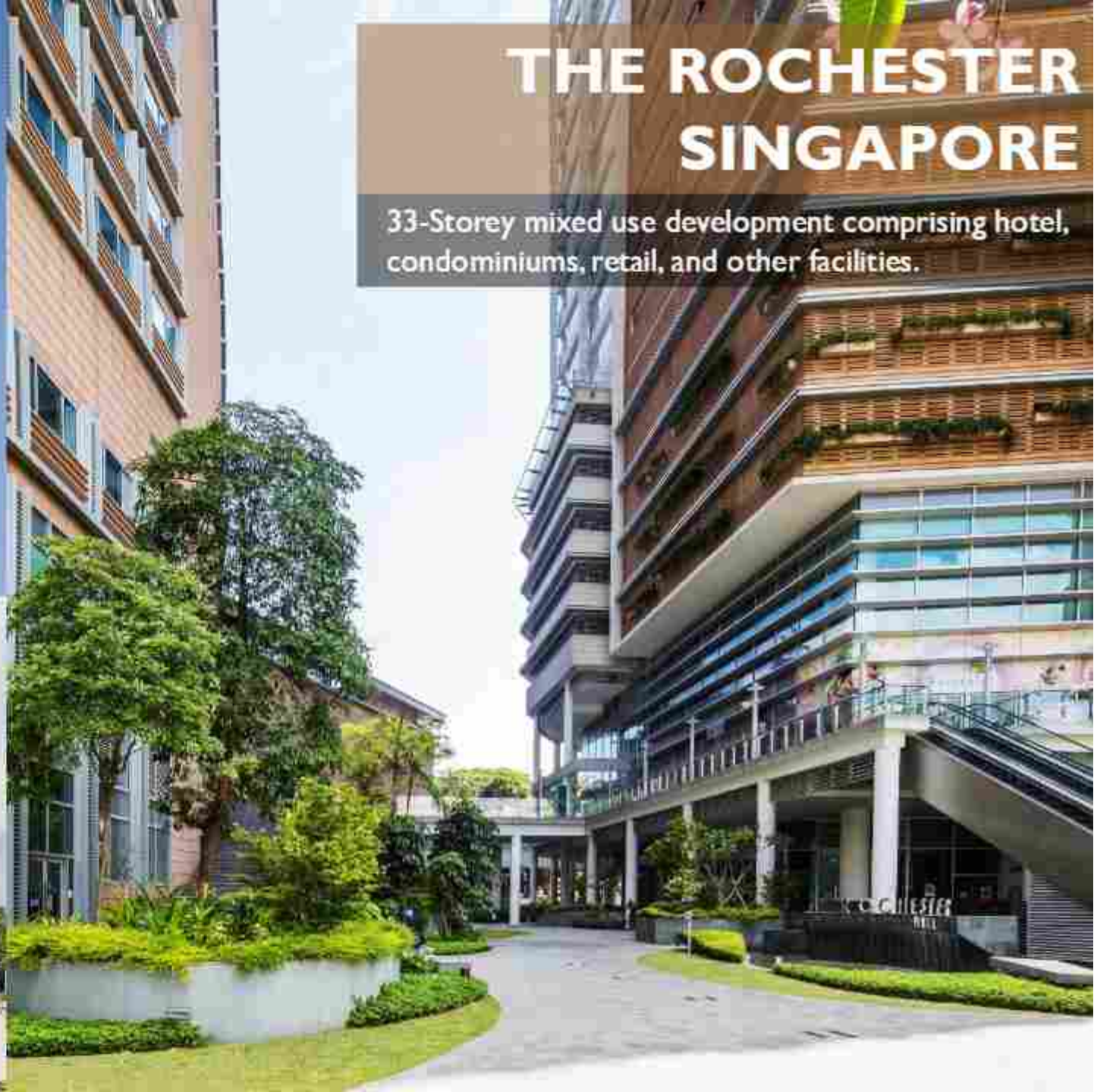
NATIONAL GALLERY SINGAPORE

2015 President's Design Award Winner
In collaboration with Studio Milou

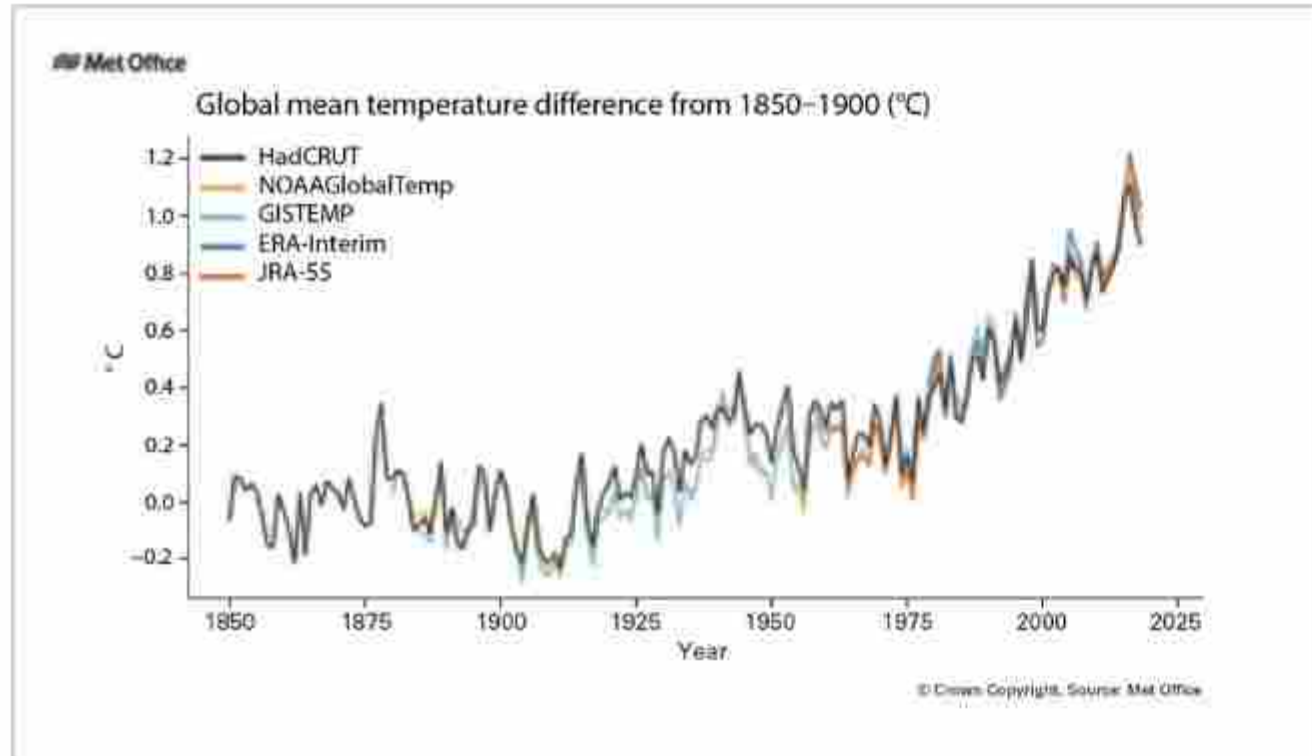
Preserving the historic character of two of Singapore's national monuments, the former Supreme Court and City Hall Buildings. The new visual arts institution represents a spectacular and respectful adaptive reuse and conservation project, an amalgamation of heritage and innovation.

THE ROCHESTER SINGAPORE

33-Storey mixed use development comprising hotel, condominiums, retail, and other facilities.



Climate Change?



CO₂
concentration



Highest

in at least

2 million years

Sea level
rise



Fastest rates

in at least

3000 years

Arctic sea ice
area



Lowest level

in at least

1000 years

Glaciers
retreat



Unprecedented

in at least

2000 years



Singapore is a low-lying island and about 30 per cent of Singapore's land is less than 5m above sea level. If extreme sea-level scenarios reach 4m to 5m in 2100, our coastlines are at risk.



Low-likelihood,
high-impact scenario

Worst-case scenario
Best-case scenario

The Paris Agreement

- ❖ A legally binding international treaty on climate change.
- ❖ Adopted by 196 parties, including Singapore, at UN Climate change conference (COP21) in Paris, 2015.
- ❖ The parties agree to set committed goals, known as **Nationally Determined Contributions (NDCs)** to reduce greenhouse gas emissions.

Overarching goals

“Hold the increase in global average temperature to well below 2°C above pre-industrial levels.”

“Pursue efforts to limit the temperature increase to 1.5°C above pre-industrial levels”

Singapore's Commitment

- ❖ **2009:** Reduce carbon emission by 16% from business-as-usual by 2020.
- ❖ **2015:** Reduce emission intensity (GHG/GDP\$) by 36% from 2005 level by 2030, and peaking by 2030.
- ❖ **2015:** Singapore's 2030 Pledge ([Climate Action Plan: Take Action Today](#))
- ❖ **2016:** Signed Paris Accord at COP21
- ❖ **2020:** Enhanced NDC and committed Long-term Low Emissions Development Strategies towards net zero emissions:
 1. **Peak emissions at 65MtCO₂e around 2030**
 2. **Halve emissions from the peak to 33MtCO₂e by 2050, achieving net zero emissions by second half of 2100s.**
- ❖ **2022:** revised NDC known as second update to NDC.
- ❖ **2024:** revised NDC known as third update to NDC.

Singapore's revised NDC updated in 2024:

Singapore's emission level in 2035 will be 45 - 50 million tonne CO₂e, after peaking earlier.

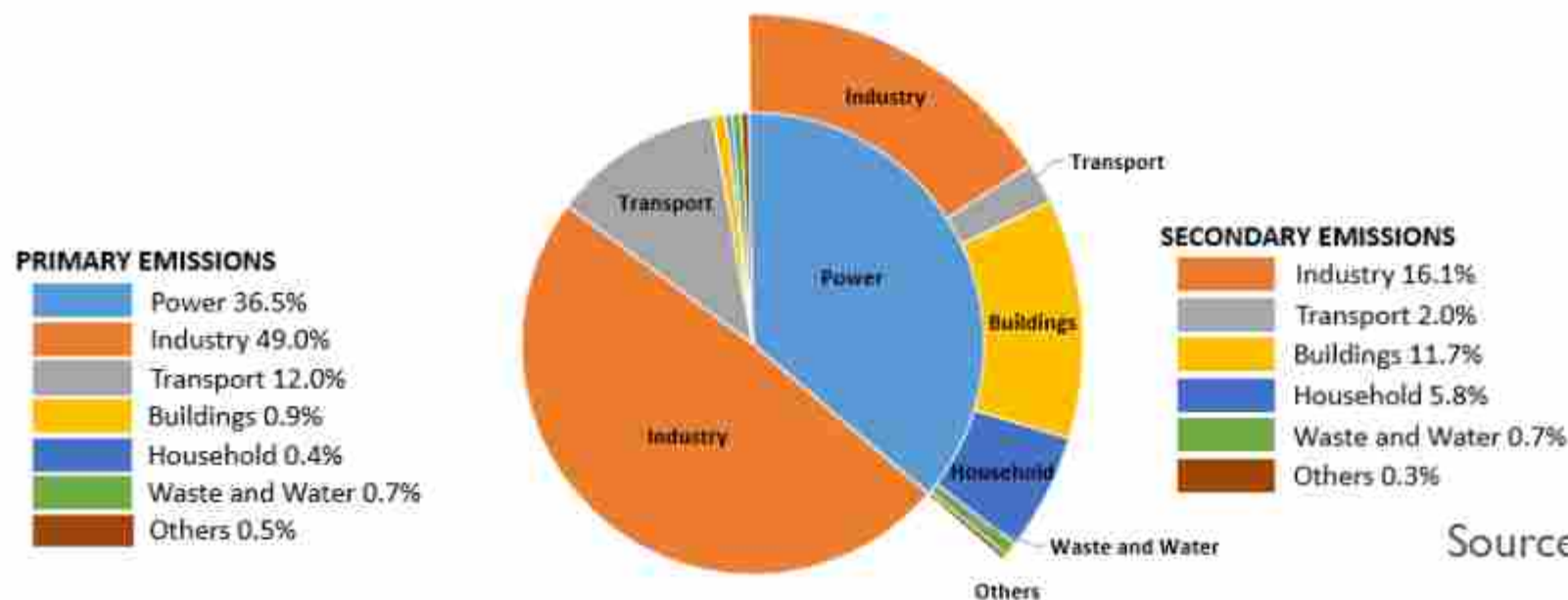
Achieve net zero emission by 2050.

Source: National Climate Change Secretariat, Singapore

Singapore's Current Emission (2022): 58.6MtCO₂e

Emissions Profile (2022)

Emissions: 58.6 MtCO₂e



Source: NCCS, Singapore

Primary emissions refer to direct emissions from the sector's owned or controlled sources.
Secondary emissions refer to the sector's share of Power sector's emissions based on its share of electricity consumption.

After 2030:

- GDP is still expected to grow;
- population is still expected to grow;
- but carbon emission will have to reduce after peaking at 60MtCO₂e, and until it achieves net zero by 2050.

Singapore's Long Term Low Emissions Strategy

CHARTING SINGAPORE'S
LOW-CARBON AND
CLIMATE RESILIENT FUTURE



Charting Singapore's Net Zero Future

Committed
Goals

Achieve net zero emissions by 2050
Long-Term Low-Emissions Development Strategy (LED5)

Reduce 2030 emissions to 60 MtCO₂e
after peaking emissions earlier
2030 Nationally Determined Contribution (NDC)

How to
Get
There?

Accelerating Low-Carbon Transition in Industry, Economy and Society

Catalyse business transformation

- Sustainable energy and chemicals hub in conjunction with industry
- Grants for energy efficiency and emissions reduction

Invest in low-carbon technologies

- Carbon Capture Utilisation and Storage
- Low-carbon hydrogen
- Solar and energy storage systems

Pursue effective international cooperation

- International carbon markets with high quality carbon credits
- Regional power grids for green energy

Adopt low-carbon practices

- Green commutes via public transport, Walk-Cycle-Ride & cleaner energy vehicles

Financial
Drivers

KEY ENABLER

Right-pricing carbon to shape business decisions and consumer behaviour

Carbon tax
S\$50-80/tCO₂e
by 2030

Who?

EVERYONE CAN PLAY A PART

Public sector

Achieve net zero emissions across public sector around 2045 as part of GreenGov SG



Private sector

Develop and adopt low-carbon solutions, and pursue green growth opportunities



Individuals

Contribute to climate friendly initiatives



NCCS
NATIONAL CLIMATE CHANGE SECRETARIAT
SINGAPORE

SG GREEN PLAN

SG Green Plan (2021)

Multi-ministry led, whole-of-Singapore movement towards low carbon living and economy



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The Singapore Green Plan 2030 is a national sustainability movement which seeks to rally bold and collective action to tackle climate change.

City in Nature

Green, Liveable and Sustainable Home for Singaporeans

- Plant 1 million more trees, and have every household within a 10-minute walk from a park by 2030
- Develop over 130 ha of new parks, and enhance around 170 ha of existing parks with more lush vegetation and natural landscapes by end-2028
- Add 1000ha of green spaces by 2030

Green Government

Public sector will lead on sustainability

- Be exemplary in taking sustainability action, including to peak public sector carbon emissions around 2025, ahead of national target
- Encourage and enable citizens and businesses to adopt sustainability practices, such as through green procurement

Sustainable Living

Strengthen Green Efforts in Schools

- Introduce an Eco Stewardship Programme to enhance environmental education in all schools
- Work towards two-thirds reduction of net carbon emissions from schools sector by 2030
- At least 20% of schools to be carbon neutral by 2030

Green Commutes

- 75% of trips during peak periods to be on mass public transport by 2030
- Triple cycling path network to 1,320km by 2030, from 480km in 2020
- Expand rail network to 360km by early 2030s, from around 230km today

Green Citizens

Reduce waste and consumption

- Reduce amount of waste to landfill per capita per day by 20% by 2026, and 30% by 2030
- Reduce household water consumption to 130 litres per capita per day

Energy Reset

Cleaner-energy Vehicles

- New diesel car and taxi registrations to cease from 2025, with all new car and taxi registrations to be of cleaner-energy models from 2030
- Further revise road tax structure to bring down road tax for mass-market electric cars
- Target 60,000 electric vehicle (EV) charging points by 2030, with 8 EV-Ready Towns by 2025

Greener Infrastructure & Buildings

- Green 80% of Singapore's buildings (by Gross Floor Area) by 2030
- 80% of new buildings (by Gross Floor Area) to be Super Low Energy buildings from 2030
- Best-in-class green buildings to see 80% improvement in energy efficiency (over 2005 levels) by 2030

Sustainable Towns & Districts

- Reduce energy consumption in HDB towns by 10% by 2030

Green Energy

- Quadruple solar energy deployment to 1.6 gigawatt-peak by 2025
- Tap on cleaner electricity imports, and increase R&D on renewable energy and emerging low-carbon technologies

It is a living plan which will evolve as we work with Singaporeans and partners from all sectors to co-create solutions for sustainability. Let's work together to make Singapore a green and liveable home.

Green Economy

Sustainability as New Engine of Jobs and Growth

- New Enterprise Sustainability Programme to help local enterprises adopt sustainability practices
- Develop Singapore to be a carbon services hub, and a leading centre for green finance in Asia and globally
- Develop Jurong Island to be a sustainable energy and chemicals park
- Leverage opportunities in sustainable industries to create good jobs for Singaporeans

New Investments to be Carbon and Energy Efficient

- Seek new investments to be among the best-in-class in energy/carbon efficiency

Resilient Future

Safeguarding our Coastlines against Rising Sea Levels

- S\$5b dedicated to coastal and drainage flood protection measures
- Formulation of coastal protection plans for City-East Coast, North-West Coast (Lim Chu Kang and Sungei Kadut) and Jurong Island by 2030

Safeguarding Food Security

- Develop the capability and capacity of our local agri-food industry to produce 30% of our nutritional needs locally and sustainably by 2030

Keeping Singapore Cool

- Moderate the rise in urban heat, such as with cool paint and by increasing greenery

Jointly led by:



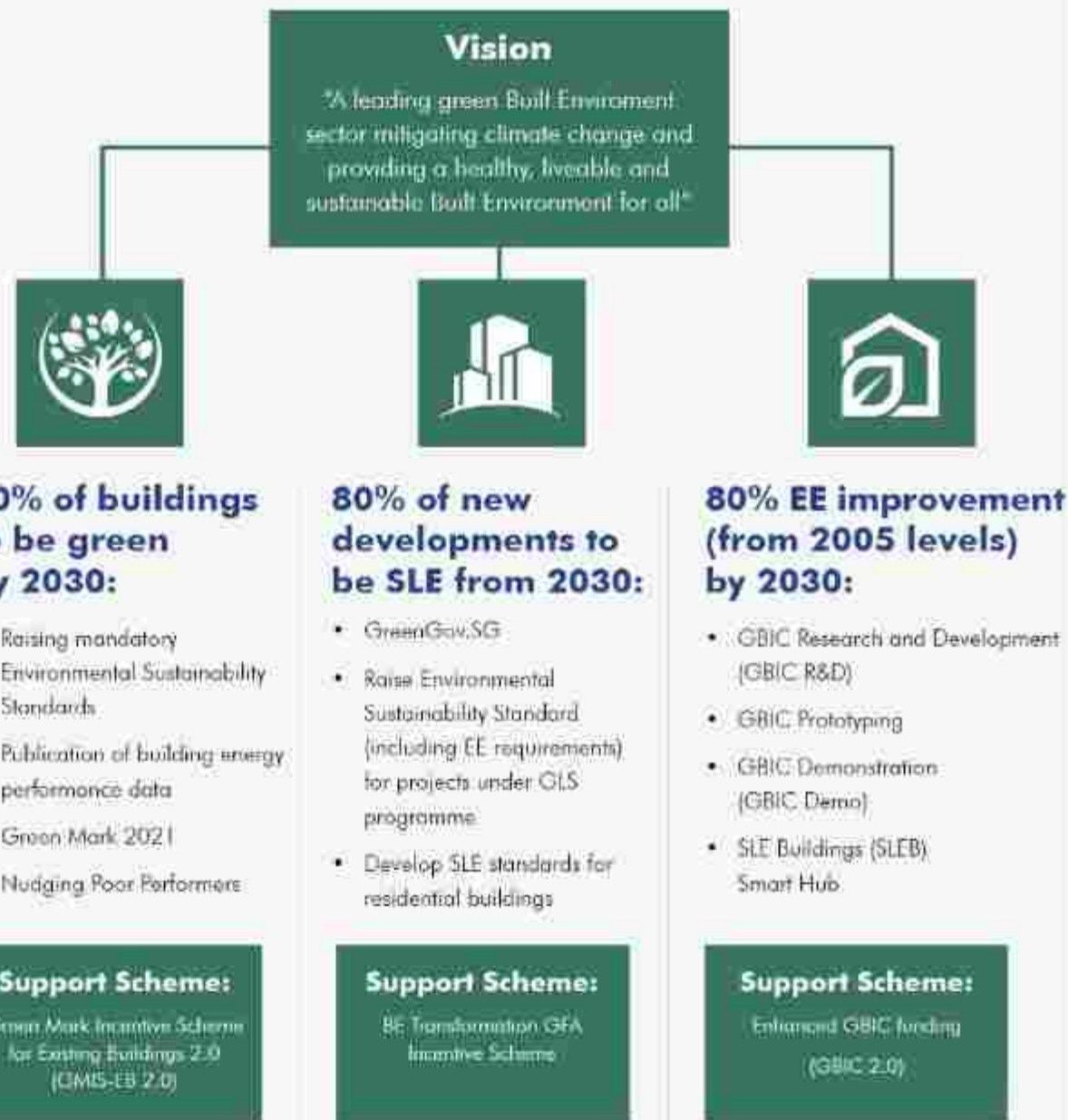
www.GreenPlan.gov.sg

Version 1.0 Aug 2021

Source: www.greenplan.gov.sg

4th Green Building Masterplan (2021)

Part of SG Green Plan and contribute towards SG's low term low emissions strategy



Post-COVID Development Strategy (PCDS) 2030

Strategic Context: Why Sarawak, Why Now

Sarawak stands at an inflection point in its economic transformation. The Post-COVID Development Strategy (PCDS) 2030 sets a clear ambition for Sarawak to become a high-income, innovation-driven, and environmentally sustainable economy, targeting 8% annual GDP growth.

To align with Sarawak's Green Economy Policy and strong renewable energy ambitions, the built facilities must be conceived from the outset as a green, bankable, and revenue-generating infrastructure asset. This means integrating sustainability, ESG, and financial viability into the core planning and delivery framework to attract institutional capital and reduce long-term operational risk.



PCDS 2030 POST COVID-19
DEVELOPMENT
STRATEGY 2030
HIGHLIGHTS 2023

SARAWAK 60% RENEWABLE ENERGY ALIGNMENT



Hydropower
integration



Floating solar
arrays



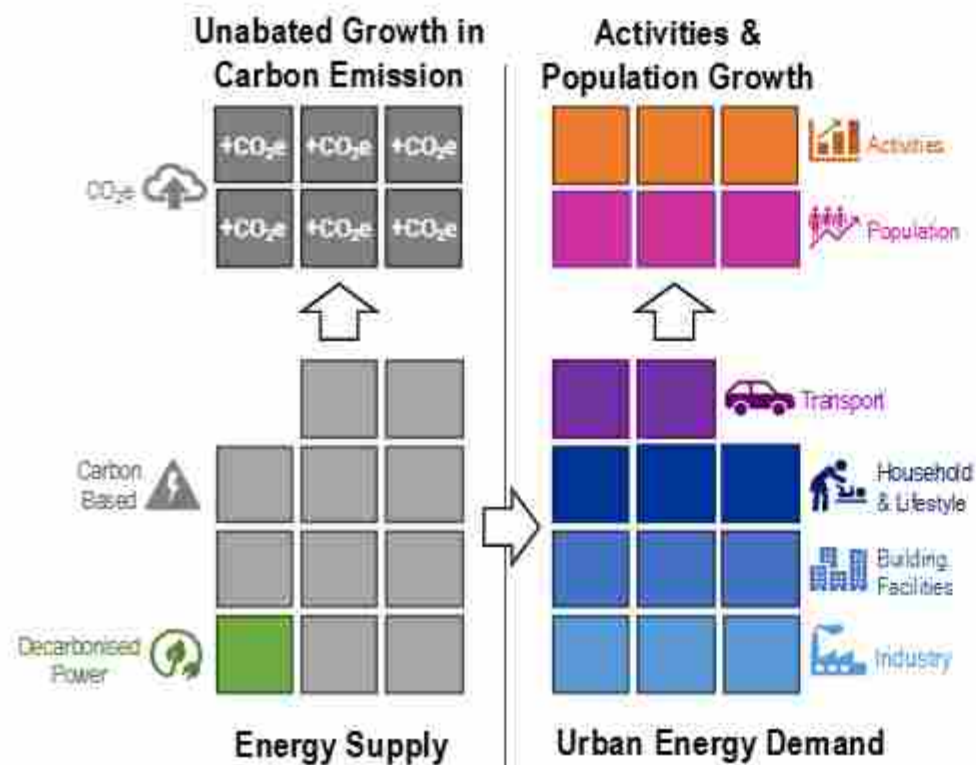
BESS energy
storage



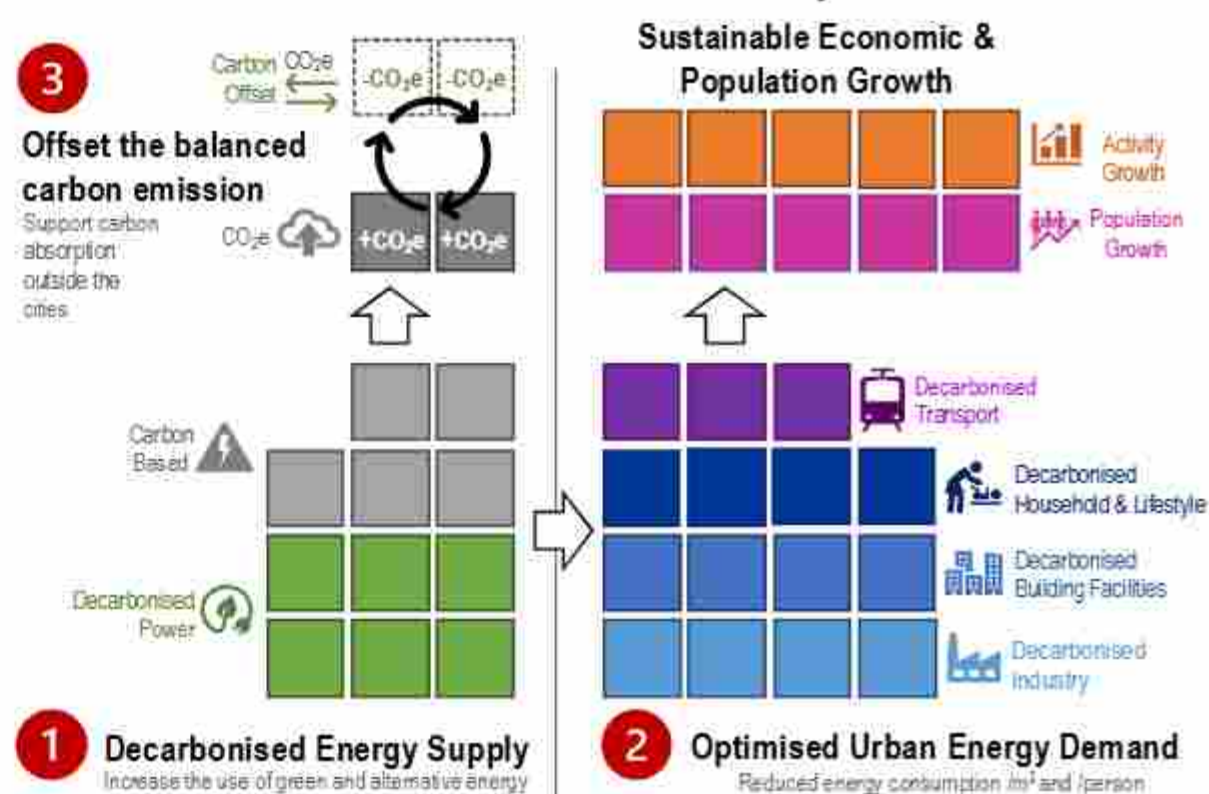
Green hydrogen
pathway

Challenge of the Future

Today's City



Future Zero-Carbon City



Source: CPG Sustainability Office

Built Environment Needs to Decarbonise

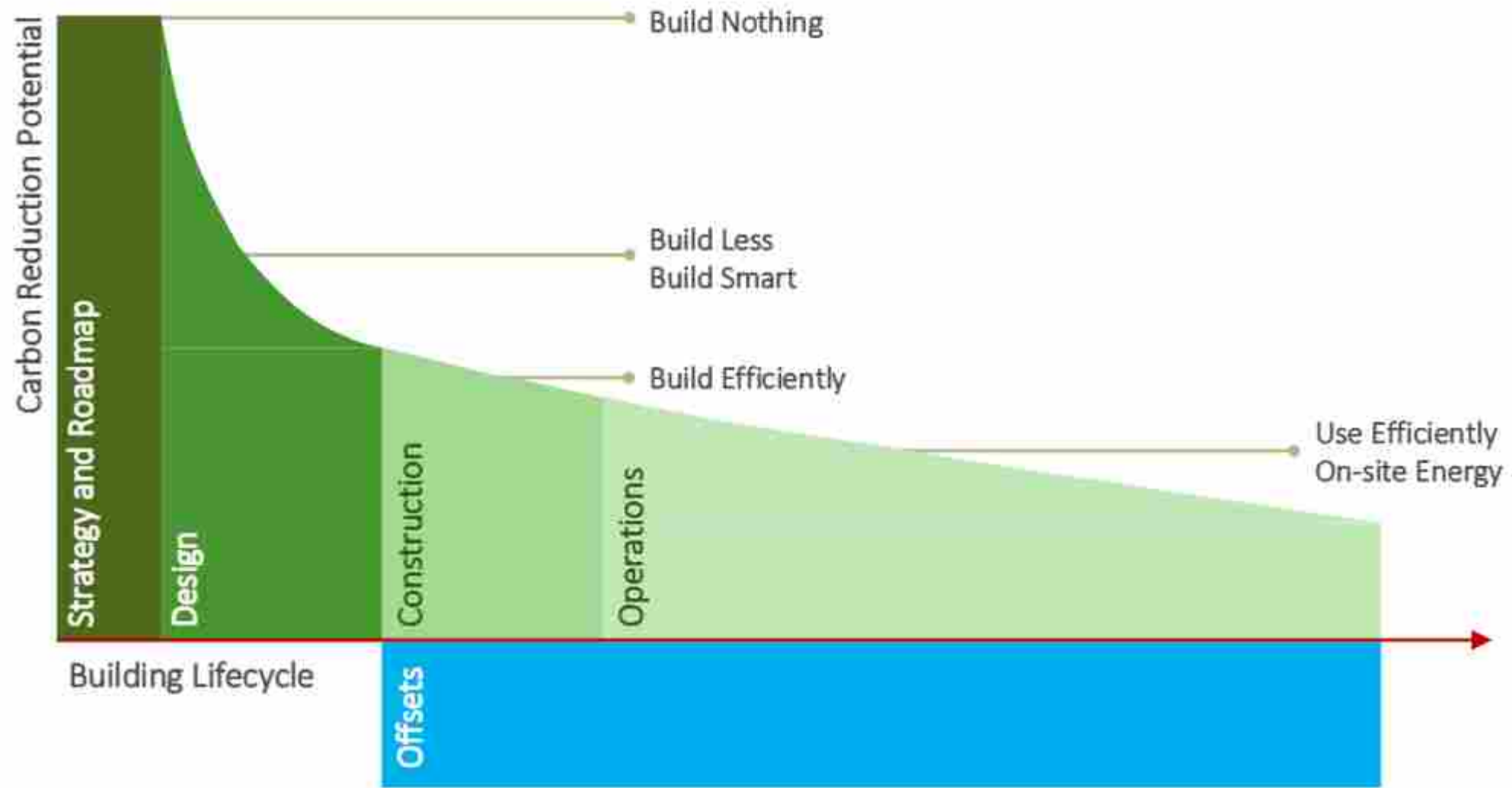
Buildings are currently responsible for 37% of global energy related carbon emissions:

- 28% from operational emissions
- 9% from materials and construction

Source: United Nations

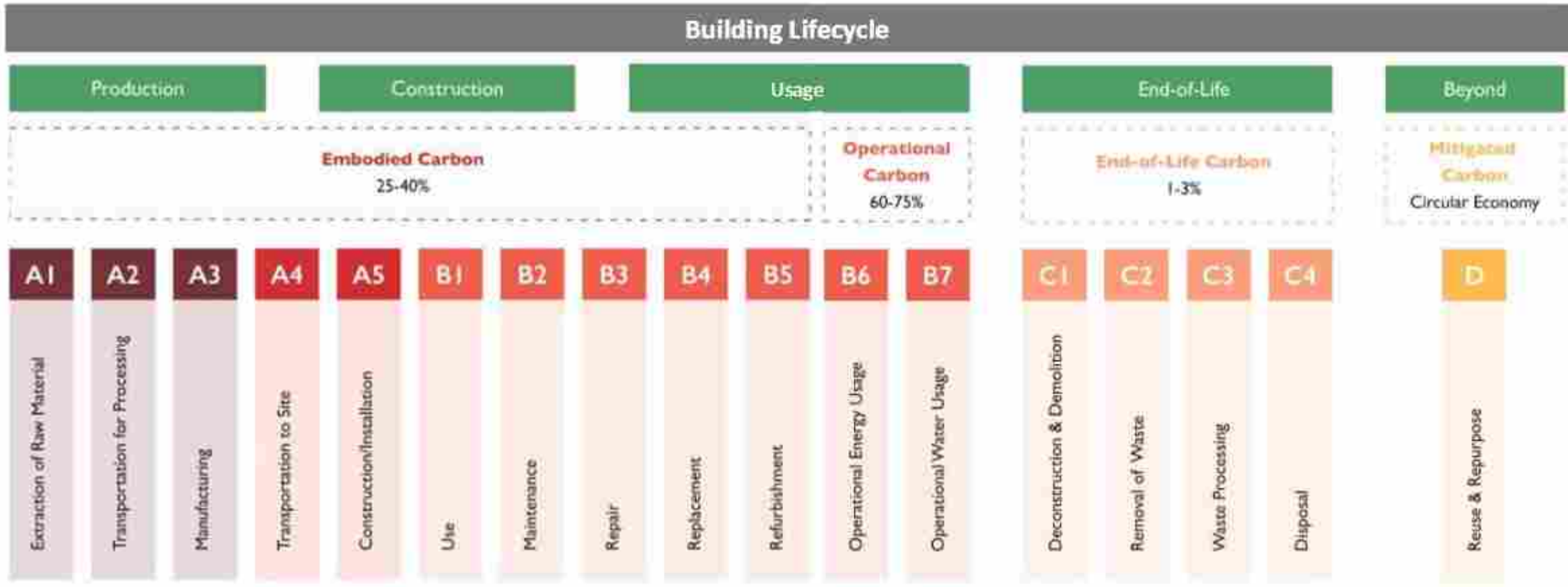
There are methods, tools, and pathways to reduce carbon emissions associated with buildings.

Path to Net Zero

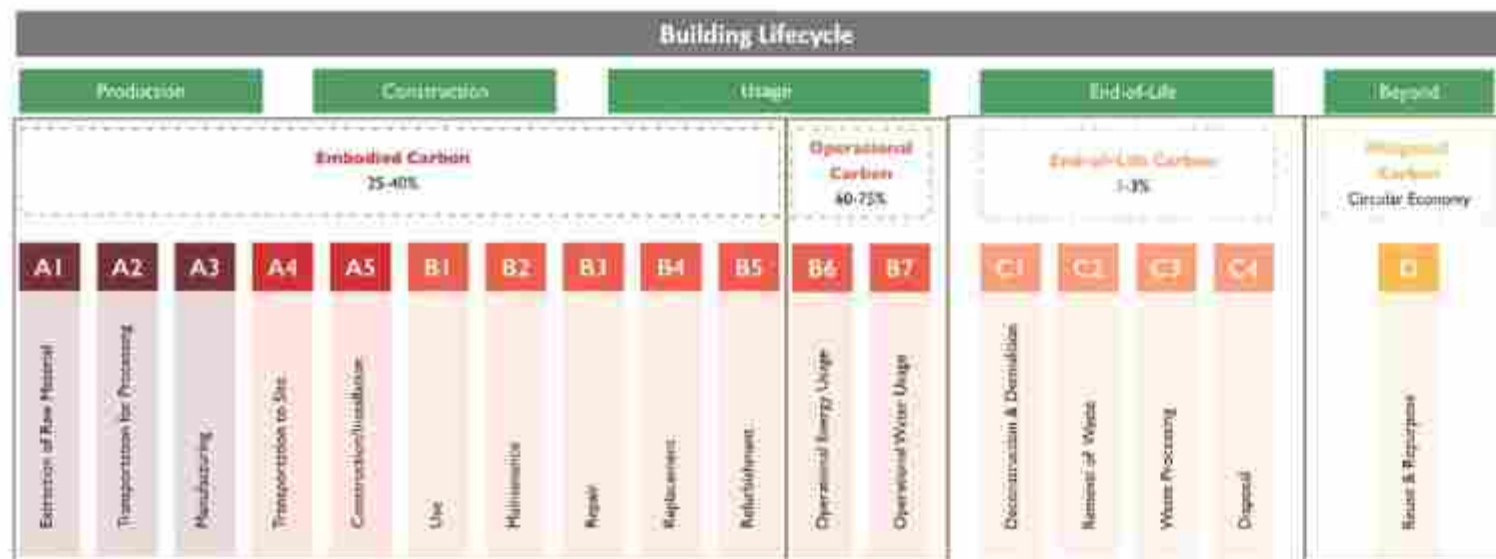


Lifecycle Carbon Approach

CPG Adopts the EN15804 and EN15978 frameworks to organise the methodology and tools for performing lifecycle carbon assessment



Our Current Decarbonisation Focus



**A1-A5 =
25%-40%**

SG: 40%
Next frontier for
decarbonisation
efforts

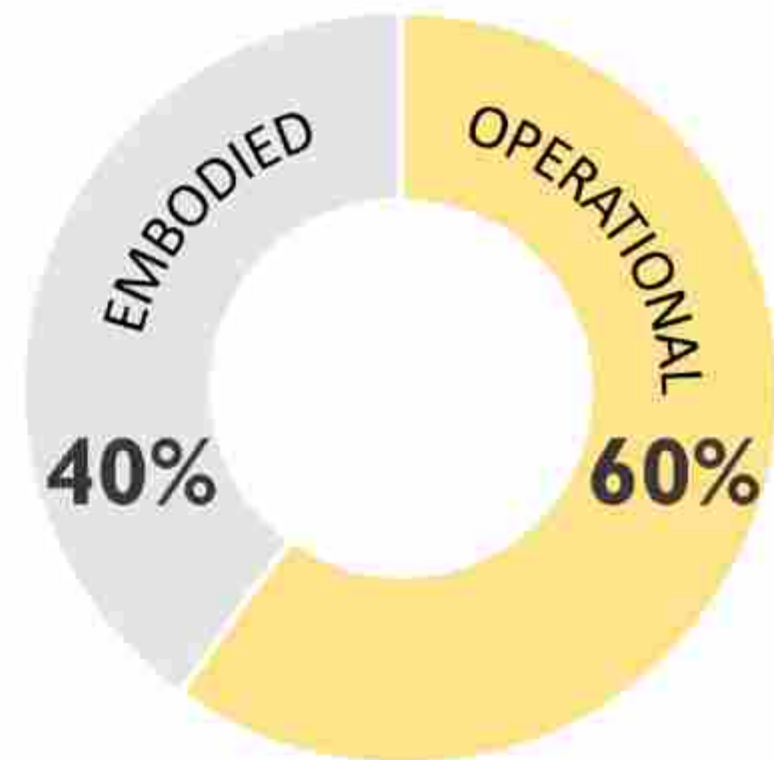
**B6-B7 =
60%-75%**

SG: 60%
Primary focus for
decarbonisation
efforts

**C1-C4 =
1%-3%**

**D =
Future
Opportunities**

Reuse of building
materials after end-of-life
may contribute to
decarbonisation in future,
but current focus should
be on Operational and
Embodied Carbon



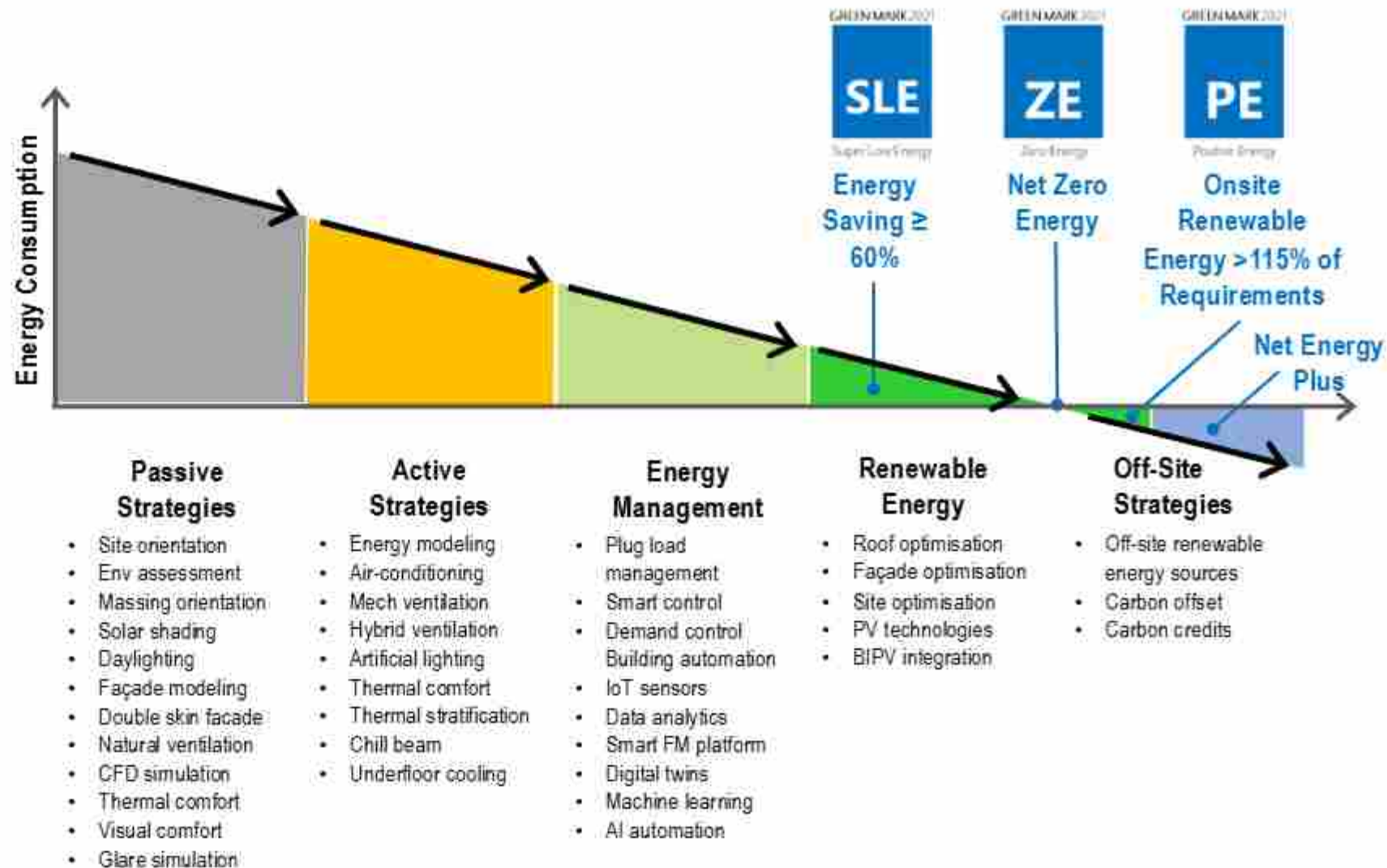
In Singapore, the ratio between operational to embodied carbon is approximately 60% : 40%, based on Singapore Green Building Council's estimation.

CPG's Integrated Approach to Decarbonise Built Facilities



Operational Carbon: Design and Operation Methodologies

There are clear strategies and methodologies that require bespoke adaptation to each project.



KEY TAKE AWAY I



Existing development must look into ways to upgrade energy efficiency of building operation.

FM: Measuring What Matters

01

Defining boundaries is the first step in credible carbon accounting.

Organisational boundaries: We adopt the operational control approach, which captures emissions from assets and facilities under CPG FM's direct management.

Operational boundaries: These define the emissions sources to be included — energy use, refrigerants, water treatment, waste, logistics, and more.



02

Scope 1 and 2 Emissions: Direct FM Controls

Scope 1: Direct emissions such as fuel use in FM fleets and fugitive emissions from refrigerants.

Scope 2: Indirect emissions from purchased electricity that powers building operations — lighting, cooling, pumps, and other essential systems. Through energy efficiency programmes, chiller plant optimisation, and refrigerant management, these are the areas where quick and measurable reductions can be achieved.



03

Scope 3 Emissions: The Hidden Majority

Scope 3 emissions, though outside direct control, often represent the largest share of a facility's carbon footprint. These include:

- Tenant activities and waste generation.
- Contractor commuting and logistics.
- Procurement of equipment and building materials.
- End-of-life treatment and disposal.

Addressing Scope 3 requires partnership and transparency. By engaging tenants, contractors, and vendors with sustainability scorecards and awareness programmes, CPG FM ensures these emissions are not ignored but actively managed as part of the decarbonisation journey.



Goals

04

Science-Based Targets & MACC Curves

Measurement must translate into prioritised action. CPG FM uses:

Science-Based Targets (SBTs): Emissions reduction pathways aligned with climate science, ensuring our operations and client engagements are consistent with a 1.5°C future.

Marginal Abatement Cost Curves (MACC): A decision-making tool that compares the cost of interventions against their carbon reduction potential. This allows us to:

- Prioritise low-cost, high-impact measures (e.g., LED retrofits, waste segregation).
- Plan for longer-term investments (e.g., system renovations, renewable energy integration).

This dual approach balances financial prudence with climate ambition, ensuring both immediate progress and long-term resilience.



Case Study: Limbang Shopping Centre





Deputy Prime Minister Lawrence Wong waving to the hawkers during his tour at the wet market during the opening ceremony of Limbang Shopping Centre on Feb 3.

Deputy Prime Minister and Finance Minister Lawrence Wong officially reopened Limbang Shopping Centre on Feb 3.

Case Study: Limbang Shopping Centre



QUICK FACTS

GENERAL

Location:
533 Choa Chu Kang Street 51,
Singapore 680534

Client:
Housing Development Board

Project Size:
17,243.88 sqm

Project Duration:
2018 to 2024

Awards:
Certificate of Merit
To-Be-Built Rejuvenation Category
(HDB Design Award, 2020)

GREENERY

Old Limbang SC planting area: 796.6sqm
New Limbang SC planting area: 809.0sqm

RAIN GARDENS (ABC WATERS FEATURE)

Total Rain Gardens: 8 nos
Catchment area: 11.4% (1,630 sqm) of total site area
Design Feature: 7% (108 sqm) of total catchment area

Case Study: Limbang Shopping Centre



4 key Pillars

1. Architectural Renewal

Retaining original structure to reduce carbon emissions and shorten construction period. Use of natural daylight and ventilation to reduce energy usage

2. Heritage & Nature Integration

Integrating Nature and History to imbued a strong connection with community

3. Wellness & Biodiversity

Use of biophilic and nature based design to reduce heat gain, whilst introducing biodiversity

4. Operational Integration with FM

Embedded with smart FM, energy efficient practices, circular waste management and sustainability reporting

Case Study: Limbang Shopping Centre



Pre-redevelopment Photos



Case Study: Limbang Shopping Centre - Concept



Case Study: Limbang Shopping Centre



Case Study: Limbang Shopping Centre



Case Study: NUS SDE 1 & 3

NUS SDE 1 & 3 – Super-Low energy design

This building reduces both embodied and operational carbon. The structural core is retained and designed for adaptive reuse to mitigate embodied carbon. In addition, passive and active design strategies are deployed to achieve super-low energy operations. This includes facade optimisation that screens the building from heat during the day while allowing for aesthetic expression, passive tropical design utilizing a network of smart sensors to optimize building electrical consumption and a hybrid cooling system that replaces air-conditioning with pre-cooled air that is circulated by ceiling fans





EXISTING ENVELOPE AND STRUCTURAL FRAME

The original aluminum envelope blocked the view and created a heavy perimeter facade that reflected the industrial transformation of Singapore's economy in the 1960s and 1970s.





Retained Elements

Roof

L3 Floor

L2 Floor

Structural Columns

L1 Floor



THANK YOU



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WEBSITE



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LINKEDIN

